



**CIMMYT**

*Sustainable Maize  
and Wheat Systems  
for the Poor*

# 1997

## *Audited Financial Statement*

**CIMMYT LIBRARY**

*International Maize and Wheat Improvement Center*  
Lisboa 27, Apartado Postal 6-641, 06600 México, D.F., Mexico

To the Board of Trustees of  
Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
and of Centro Internacional de Mejoramiento de Maíz y Trigo,  
International:

We have audited the accompanying combined statements of financial position of Centro Internacional de Mejoramiento de Maíz y Trigo, A.C. (CIMMYT, A.C.) and of Centro Internacional de Mejoramiento de Maíz y Trigo, International (CIMMYT, Int.), not-for-profit organizations, as of December 31, 1997 and 1996, and the related combined statements of activity and of cash flows, expressed in United States dollars, for the years then ended. These financial statements are the responsibility of CIMMYT, A.C. and CIMMYT, Int.'s management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with International Standards on Auditing. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of CIMMYT, A.C. and CIMMYT, Int. as of December 31, 1997 and 1996, and the results of their activities and their cash flows for the years then ended in accordance with the Consultative Group on International Agricultural Research (CGIAR) financial guidelines contained in the "Accounting Policies and Reporting Practices" manual, which conform with the accounting principles generally accepted in the United States.

Our audits were made for the purpose of forming an opinion on the basic financial statements taken as a whole. The data presented as supplementary information in Exhibits 1 to 4, expressed in United States dollars, is presented for purposes of additional analysis and is not a required part of the basic financial statements. This information has been subjected to the auditing procedures applied in our audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.



March 9, 1998

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## Combined Statements of Financial Position

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

At December 31, 1997 and 1996

(US\$ 000s)

<b>Assets</b>		
	<b>1997</b>	<b>1996</b>
<b>Current Assets</b>		
Cash and Cash Equivalents	4,600	10,131
Accounts Receivable:		
Donors	5,635	3,633
Employees	299	240
Others	1,572	509
In-Trust Accounts	7	19
Inventories	178	134
<b>Total Current Assets</b>	<b>12,291</b>	<b>14,666</b>
<b>Fixed Assets</b>		
Property, Plant, and Equipment	32,154	31,498
Less: Accumulated Depreciation	(18,186)	(17,157)
<b>Total Fixed Assets - Net</b>	<b>13,968</b>	<b>14,341</b>
<b>Total Assets</b>	<b>26,259</b>	<b>29,007</b>
<b>Liabilities and Net Assets</b>		
<b>Current Liabilities</b>		
Accounts Payable:		
Donors	2,284	4,435
Employees	85	41
Others	553	412
In-Trust Accounts	118	147
Accruals and Provisions	1,024	1,475
<b>Total Current Liabilities</b>	<b>4,064</b>	<b>6,510</b>
<b>Long-Term Liabilities</b>		
Employee Severance Benefits	229	161
<b>Total Liabilities</b>	<b>4,293</b>	<b>6,671</b>
<b>Net Assets</b>		
Capital Invested in Fixed Assets		
Center-Owned	13,968	14,341
Capital Fund	(121)	(495)
Operating Fund	8,119	8,490
<b>Total Net Assets</b>	<b>21,966</b>	<b>22,336</b>
<b>Total Liabilities and Net Assets</b>	<b>26,259</b>	<b>29,007</b>

The accompanying notes are an integral part of these Combined Statements of Financial Position.

## Combined Statements of Activity

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the years ended December 31, 1997 and 1996

(US\$ 000s)

	1997			Total	1996
	Core		Special		Total
	Unrestricted	Restricted			
<b>Revenues</b>					
Grants (Exhibits 1 and 2)	15,956	3,204	9,665	28,825	29,027
Other Revenues	1,782	-	-	1,782	1,884
<b>Total Revenues</b>	<b>17,738</b>	<b>3,204</b>	<b>9,665</b>	<b>30,607</b>	<b>30,911</b>
<b>Operating Expenses</b>					
Research Programs	11,503	2,053	7,255	20,811	20,557
Conferences and Training	791	129	1,480	2,400	2,669
Information Services	1,269	426	-	1,695	1,299
General Administration	2,495	-	-	2,495	2,494
General Operations	2,024	-	15	2,039	2,112
Depreciation	1,404	-	-	1,404	1,669
Translation Effect	134	-	-	134	122
<b>Total Operating Expenses</b>	<b>19,620</b>	<b>2,608</b>	<b>8,750</b>	<b>30,978</b>	<b>30,922</b>
<b>Recovery of Indirect Costs</b>	(1,324)	571	753	-	(4)
<b>Recovery of Capital Expenditures</b>	(187)	25	162	-	-
<b>Total Expenses</b>	<b>18,109</b>	<b>3,204</b>	<b>9,665</b>	<b>30,978</b>	<b>30,918</b>
<b>Deficit of Revenues over Expenses</b>	<b>(371)</b>	-	-	<b>(371)</b>	<b>(7)</b>
<b>Allocated as Follows:</b>					
Operating Fund	(371)	-	-	(371)	(7)
Capital Fund	-	-	-	-	-
<b>Total</b>	<b>(371)</b>	-	-	<b>(371)</b>	<b>(7)</b>

### Memo Item

#### Operating Expenses - By Natural Classification

Personnel Costs	10,969	1,590	4,002	16,561	15,673
Supplies and Services	6,036	714	4,103	10,853	11,351
Operational Travel	1,077	304	645	2,026	2,107
Depreciation of Fixed Assets	1,404	-	-	1,404	1,669
Translation Effect	134	-	-	134	122
<b>Total Operating Expenses</b>	<b>19,620</b>	<b>2,608</b>	<b>8,750</b>	<b>30,978</b>	<b>30,922</b>

The accompanying notes are an integral part of these Combined Statements of Activity.

## Combined Statements of Cash Flows

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the years ended December 31, 1997 and 1996

(US\$ 000s)

	1997	1996
<b>Cash Flows from Operating Activities</b>		
Deficit of Revenues over Expenses	(371)	(7)
<b>Adjustments to Reconcile Net Cash Provided by Operating Activities:</b>		
Depreciation	1,404	1,669
<b>Decrease (Increase) in Assets:</b>		
Accounts Receivable - Donors	(2,002)	(83)
- Other	(1,110)	791
Inventories	(44)	(6)
<b>Increase (Decrease) in Liabilities:</b>		
Accounts Payable - Donors	(2,151)	1,909
- Other	156	(290)
Accruals	(383)	(313)
<b>Net Cash Provided by Operating Activities</b>	<b>(4,501)</b>	<b>3,670</b>
<b>Cash Flows from Investing Activities</b>		
Acquisition of Fixed Assets	(1,147)	(3,040)
Proceeds from Disposal of Fixed Assets	117	166
<b>Net Cash Used in Investing Activities</b>	<b>(1,030)</b>	<b>(2,874)</b>
<b>Net Increase in Cash and Cash Equivalents</b>		
Cash and Cash Equivalents:		
Beginning of the Year	10,131	9,335
<b>End of the Year</b>	<b>4,600</b>	<b>10,131</b>

The accompanying notes are an integral part of these Combined Statements of Cash Flows.

## Notes to the Combined Financial Statements

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

December 31, 1997 and 1996 (US\$ 000s)

### Note 1: Statement of

**Purpose.** The "Centro Internacional de Mejoramiento de Maíz y Trigo, A.C." (CIMMYT, A.C.) is a private, autonomous, not-for-profit, scientific, and educational institution, chartered under Mexican law. CIMMYT, A.C. pursues no activities and only holds the land and buildings where "Centro Internacional de Mejoramiento de Maíz y Trigo, International" (CIMMYT, Int.) carries out its activities.

**Note 2: CIMMYT, Int.** was formally created through an agreement signed by the United Nations Development Programme and the International Bank of Reconstruction and Development, both cosponsors of the Consultative Group on International Agricultural Research (CGIAR), and is a not-for-profit, scientific, and educational organization, which is engaged in the improvement of maize and wheat production worldwide with emphasis on developing countries. A Headquarters Agreement, signed by the Government of Mexico on May 9, 1988, and ratified by the Mexican Senate on December 22, 1988, recognized CIMMYT, Int. as having the status of an international organization. Due to its status as an international not-for-profit organization, CIMMYT, Int. is exempt from income taxes.

### Note 3: Summary of Significant Accounting Policies.

CIMMYT, A.C. and CIMMYT, Int. follow accounting policies recommended by the CGIAR. These policies are in accordance with accounting

principles generally accepted in the United States of America for not-for-profit organizations and are summarized below:

**a.** The financial statements of CIMMYT, A.C. and CIMMYT, Int. are combined for reporting purposes, since these entities constitute a single operation (CIMMYT).

**b.** CIMMYT uses the accrual method of accounting for transactions, and its accounting records are kept in US dollars. Transactions in other currencies (mainly Mexican pesos) are recorded at the exchange rate as of the date of the transaction and the assets and liabilities in such currencies are translated into US dollars at the exchange rate as of year end.

**c.** During periods of cash surplus, CIMMYT makes short-term investments in marketable securities. Those investments denominated in dollars are transacted in the US money market. Interest earned on these investments is credited to income when the security matures or is sold. The marketable securities are recorded at cost, which approximates market and any gain or loss from their sale is recorded at that time. Investments in Mexican pesos are held in a short-term, interest-bearing account in a Mexican bank or in government securities. Interest is credited to income as earned.

**d.** Inventories are stated at the lower of average cost or market.

**e.** Fixed assets are stated at acquisition cost and funds are set aside for the future replacement of capital assets based on depreciation accounting (see paragraph f).

CIMMYT's buildings at certain locations in Mexico are constructed on land owned by the Mexican government and will be donated to the government when CIMMYT ceases operations in Mexico.

**f.** Depreciation of fixed assets is recorded using the straight-line method, based on the estimated useful lives of such assets.

**g.** Under Mexican Labor Law, CIMMYT is liable for separation payments to Mexican employees terminated under certain circumstances. CIMMYT records the liabilities from seniority premiums, pension, and retirements using actuarial calculations based on the projected unit credit method. Therefore, the liability is being accrued, which at present value will cover the obligation from benefits projected to the estimated retirement date of CIMMYT's Mexican employees.

In addition, CIMMYT records a reserve for the retirement of international employees, which is calculated based on an actuarial study. Such reserve amounted to \$326 and \$613 at December 31, 1997 and 1996, respectively.

The status of the defined benefit plans presented in accordance with SFAS No. 87 is as follows:

	1997	1996
Actuarial Present Value of Accumulated Benefit Obligations:		
Vested	169	102
Non-vested	102	53
	<u>271</u>	<u>155</u>
Additional Amounts Related to Projected Pay Increases	5	126
Actuarial Present Value of Projected Benefit Obligations	<u>276</u>	<u>281</u>
Unamortized Net\ Transition Asset	(100)	(119)
Unrecognized Net Gain (Loss)	53	(1)
Accrued Pension Liability	<u>229</u>	<u>161</u>

**The net periodic pension cost consists of the following:**

	1997	1996
Service Cost	23	24
Interest Cost	60	64
Amortization of Unrecognized Net Transition Liability	16	16
Total Net Periodic Pension Cost	<u>99</u>	<u>104</u>

**The economic assumptions, net of inflation, which reflect the local economic conditions and particular circumstances, are as follows:**

	1997	1996
Discount Rate	5%	5%
Salary Increases	2%	2%

**h.** Revenue recognition: Core unrestricted grants are given annually and are charged to accounts receivable when CIMMYT is notified of the amount of the donations. The receivable is canceled when the funds are received. Any uncollected portion

of the pledge applicable to the current year remains charged to accounts receivable and forms part of the institution's income in that year. If the pledge is later judged to be uncollectible, it is written off against income of the year in which it is canceled.

Pledges in currencies other than US dollars are recorded at their dollar equivalent at the date of deposit.

Core restricted and special project pledges, which are often for more than one year, are treated somewhat differently. The uncollected portion of the pledge is not recognized as a receivable and consequently is not recorded as income. An account receivable is created and income recorded only when expenses are incurred under the grant. This treatment matches revenues and expenses in accordance with the level of activities carried out under the grant.

This accounting policy permits CIMMYT to distinguish between income and amounts pledged in core-restricted and special project grants. This is necessary since these grants often cover more than one year's activities or contain carry-forward provisions in cases of underexpenditure. Recognizing the total pledge in a given year as income could result in an overstatement of income.

**i.** According to CGIAR accounting policies, in-trust funds provided by donors and managed by the Centers are not considered part of Centers' revenue (except for the indirect cost recovery component) and expenses. The receipt and payment of these funds is shown on the Statement of Financial Position as either an in-trust account receivable or in-trust account payable.

**Note 4: Mexican Peso Transactions.** (The amounts in this note are in Mexican pesos [\$], unless otherwise indicated). As of December 31, 1997, CIMMYT had Mexican peso assets and liabilities amounting to \$9'855,092 (\$5'929,878 in 1996) and \$5'339,107 (\$5'023,305 in 1996), respectively, which were included in the statement of financial position at their US dollar equivalents, resulting from applying the year-end exchange rate.

During 1997, the value of the Mexican peso compared to the dollar decreased from \$7.87 to \$8.10 (\$7.45 to \$7.87 in 1996). The translation effect was US\$134 (\$122 in 1996). As of March 9, 1998, date of issuance of these financial statements, the exchange rate was \$8.50 Mexican pesos per \$1.00 US dollar and the unaudited Mexican peso position was similar to that at year end.

**Note 5: Net Assets.** According to the CGIAR accounting guidelines, net assets consist of balances such as operating funds, capital-related funds and funds set up for special purposes. The largest fund is the one related to the total investment in property, plant and equipment, which is analyzed in Exhibit 3.

**Other funds have the following activity:**  
US\$ (000s)

	Year Ended December 31, 1997		
	Capital Fund	Operating Fund	Total
<b>Initial Balance</b>	<b>(495)</b>	<b>8,490</b>	<b>7,995</b>
<b>Sources:</b>			
Depreciation Charges	1,404		1,404
Losses on Disposal	(25)		(25)
Other	142		142
<b>Uses:</b>			
Acquisitions	(1,147)		(1,147)
Decrease from Operations		(371)	(371)
<b>Ending Balance</b>	<b>(121)</b>	<b>8,119</b>	<b>7,998</b>

**Note 6: Revenue and Expenses.**

a. CIMMYT's revenues are grouped into two categories:

- i) Grants: The funds received from donors are used to support CIMMYT core programs. Core programs must fall within the mandate of the Center and be approved by the Board of Trustees. These must also be approved by the members of the CGIAR, who then provide the funding (see Exhibit 2). Core programs are divided into unrestricted, restricted, and special project grants. Unrestricted grants come with only one requirement: that the funds must be used to support core activities. Restricted and special project grants also support core activities, but they must be used for activities mutually agreed upon by CIMMYT and the donor.

ii) Other, which includes:

Sale of crops. CIMMYT operates four experimental stations in Mexico. Grain not required for continuance of the research programs is sold from time to time depending on availability and quality. Revenues received for this concept are recorded as income for the period.

Interest on short-term investments. Surplus cash is invested in short-term interest-bearing securities, and any interest earned is recorded as income.

Auxiliary services. This is related to the revenues originated by the following areas within CIMMYT: cafeteria, laundry, guest house, dormitories, and staff residences. As a whole, they are intended to be self-supporting.

Other income. This includes miscellaneous revenues received from the sale of surplus items, such as used tires and other small pieces of equipment no longer needed by CIMMYT.

b. Expenses.

- i) The CIMMYT expense breakdown, as shown in the statement of activity, follows the CGIAR presentation guidelines. Expenses by Program and Unit are as follows:

	1997	1996
	(US\$ 000s)	
Maize	8,805	9,378
Wheat	9,137	8,843
Economics	1,597	1,121
Natural Resources	1,145	933
Research Support	753	1,235
Biotechnology	1,676	1,620
External Relations	1,715	1,312
Administration	2,572	2,577
Plant Operations	1,430	1,496
Auxiliary Services	610	616
Depreciation	1,404	1,669
Translation Effect	134	122
<b>Total</b>	<b>30,978</b>	<b>30,922</b>

- ii) Indirect Costs. CIMMYT recovers indirect costs on restricted and special project grants. The actual 1997 indirect cost rate is shown below.

	On-Site	Off-Site
<b>Indirect Costs:</b>		
Research Support	579	
Library	263	
Administration	2,572	2,572
Plant Operations	1,431	
Depreciation	1,404	1,404
<b>Total Indirect Costs</b>	<b>6,249</b>	<b>3,976</b>
<b>Direct Cost Base</b>	<b>23,985</b>	<b>23,985</b>
<b>1997 Indirect Cost Rate</b>		
	<b>26%</b>	<b>17%</b>

- iii) Capital Recovery. CIMMYT charges the full cost of capital items funded by restricted and special projects as expenses to those projects in the year of acquisition. Those items are then capitalized and the expense is recovered by crediting core unrestricted activities. The related depreciation is charged to core unrestricted.



## Schedule of Grant Revenue

**Exhibit 1**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
 Centro Internacional de Mejoramiento de Maíz y Trigo, International  
 For the period from January 1 to December 31, 1997

( US \$ 000s)

Donors	1997			1996	
	Funds Received	Accounts Receivable	Advance Payment	Grant	Grant
<b>Core Unrestricted</b>					
Australia, Government of	696			696	669
Austria, Government of	300			150	150
Belgium, Government of					96
Canadian International Development Agency		782		782	875
China, People's Republic of		80		80	80
Danish International Development Agency	915			1,727	1,404
Department for International Development, UK				-	864
Empresa Brasileira de Pesquisa Agropecuaria, Brasil	100	-		100	
European Union		250		250	
Ford Foundation				400	400
Germany, Government of	455			455	530
India, Government of	225			75	200
Inter-American Development Bank	-			-	750
Japan, Government of	2,270			2,270	2,577
Korea, Republic of	50			50	50
Mexico, Government of	160			120	40
Norwegian Ministry of Foreign Affairs	117			117	124
Pakistan, Government of		100		100	
Philippines, Government of	31	7		25	62
Portugal, Government of		250		250	
Spain, Government of	20			20	20
Swiss Agency for Development and Cooperation	139		-	139	
Thailand, Government of	100			100	
United States Agency for International Development	4,350			4,350	3,943
World Bank	2,400			3,700	4,400
<b>Subtotal</b>	<b>12,328</b>	<b>1,469</b>	<b>-</b>	<b>15,956</b>	<b>17,234</b>
<b>Core Restricted and Core Special Project</b>					
Agriculture and Agri-Food Canada	10		8		
Asian Development Bank	100	44		113	
Australian Centre for International Agricultural Research	132		9	117	50
Australian Agency for International Development					135
Austria, Government of	10		13	7	
Bangladesh Rice Research Institute		59		59	
Belgium, Government of			85	305	152
Canadian International Development Agency	1,520		387	776	806
Centro Internacional de Agricultura Tropical	39	33		58	
Centre de Cooperation Internationale en Recherche Agronomique Pour le Developpement		5		3	
Colciencias-Colombia	28	125		153	
Colombia, Government of	129	78		155	148
Cornell University	25	52		76	
Danish International Development Agency	72		49	80	100
Department for International Development, UK	949		13	892	284

## Schedule of Grant Revenue

Exhibit 1 (continued)

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maiz y Trigo, International

For the period from January 1 to December 31, 1997

( US \$ 000s)

Donors	1997			1996	
	Funds Received	Accounts Receivable	Advance Payment	Grant	Grant
<b>Core Restricted and Core Special Project</b>					
European Union	1,413	2,863		2,664	2,544
Ford Foundation					70
France, Government of	850		89	425	410
Germany, Government of	383	123		575	435
Global Environment Facility			4		
Grains Research and Development Corporation, Australia	136	30		173	88
Inter-American Development Bank	672	401		1,140	699
International Centre for Research in Agroforestry	123		2	50	
International Development Research Centre	92		34	58	
International Fund for Agricultural Development	290		75	240	
International Food Policy Research Institute	33	20		81	
International Plant Genetic Resources Institute	49		37	52	105
Instituto Boliviano de Tecnología Agropecuaria			20	-	
Islamic Republic of Iran, Government of	165	48		330	4
Italy, Government of				83	82
Japan, Government of			104	47	
Korea, Republic of	30		25	24	11
Leverhulme Trust, The	55	2	-	44	53
Mexico, Government of	200		8	192	
Miscellaneous research grants	9		34	1	
Monsanto Company	75			75	
Nacional Financiera, S.N. C.	1		3		3
National Association of Oilseed and Wheat Producers (USAID PL480)	16				
National Institute of Agricultural Research, Uruguay	111		15	110	
Netherlands, Government of	249		2	199	177
Netherlands Ministry of Foreign Affairs	400		185	215	
Norwegian Ministry of Foreign Affairs			23	19	
OPEC Fund for International Development	12	31		43	
Republic of South Africa	50		22	28	
Rockefeller Foundation	458		156	366	219
Spain, Government of	80			80	80
Stanford University	15			15	
Swedish International Development Cooperation Agency	69	27	-	96	
Switzerland, Government of	1,112		800	1,052	803
The Nippon Foundation	207	11		218	
Tropical Agriculture Research Center, Japan	28	1		25	
United Nations Development Programme	1,462		82	997	2,397
United Nations Development Programme (Africa)		18		18	
United States Agency for International Development	124	47		78	94
United States Department of Agriculture	278	97		211	77
Wisconsin University		51		51	
<b>Subtotal</b>	<b>12,261</b>	<b>4,166</b>	<b>2,284</b>	<b>12,869</b>	<b>10,026</b>
<b>Total Grants</b>	<b>24,589</b>	<b>5,635</b>	<b>2,284</b>	<b>28,825</b>	<b>27,260</b>

**Core Restricted and Core Special Projects Pledges and Expenses****Exhibit 2**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the period from January 1 to December 31, 1997

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>Asian Development Bank</b>					
Asian maize training	05/01/95-04/30/98	600	231	113	344
<b>Australian Centre for International Agricultural Research</b>					
Rice-wheat-based cropping systems in the Indo-Gangetic region	01/01/95-12/31/97	94 a	71	24	95
Genetic information package for wheat researchers, triticum, GRIP phase II	01/01/97-12/31/98	80 b		39	39
GRIP Project	03/01/94-12/31/97	28	28		28
Near isogenic lines for the assessment of pathogenic varieties in wheat stripe/yellow rust pathogen	02/01/97-01-31-02	173 c		1	1
Improving risk management in southern African maize systems	12/01/97-12/31/00	696 d		26	26
The impact of genetic diversity on wheat productivity, comparative analysis	05/01/97-04/30/99	95 e		27	27
<b>Total</b>		<b>1,166</b>	<b>99</b>	<b>117</b>	<b>216</b>
<b>Australian Agency for International Development</b>					
Wheat improvement in Bangladesh	01/01/94-06/30/96	1,182	1,182		1,182
<b>Austria, Government of</b>					
Austria visiting scientist	01/01/97-12/31/97	7		7	7
<b>Bangladesh Rice Research Institute, Gazipur, Bangladesh</b>					
	01/01/97-31/12/98	400		59	59
<b>Belgium, Government of</b>					
Evaluation of cropping system on the development of wheat pathosystems	01/01/93-12/31/97	905	520	305	825
<b>Canadian International Development Agency</b>					
East Africa Cereal Program, phase III	06/01/92-06/30/96	3,487 f	3,487		3,487
East Africa Cereal Program, phase IV	07/15/96-07/14/01	3,492 g	177	608	785
Stem borer resistance in maize	01/01/97-12/31/99	110 h	-	64	64
Ghana Grains Development Project, phase III	07/13/90-07/09/97	6,569 i	6,465	104	6,569
<b>Total</b>		<b>13,658</b>	<b>10,129</b>	<b>776</b>	<b>10,905</b>
<b>Centro Internacional de Agricultura Tropical</b>					
Hillsides Project	10/01/97-12/31/97	58		58	58
<b>Centre de Cooperation Internationale en Recherche Agronomique pour le Développement</b>					
	10/01/94-12/31/97	12	9	3	12
<b>Colciencias</b>					
Acid soils tolerance in maize	01/01/97-10/31/99	186		153	153
<b>Colombia, Government of</b>					
	01/01/96-12/31/97	303	148	155	303
<b>Cornell University</b>					
Rice-wheat operating funds	02/01/97-04/31-98	400		76	76

## Core Restricted and Core Special Projects Pledges and Expenses

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
 Centro Internacional de Mejoramiento de Maíz y Trigo, International  
 For the period from January 1 to December 31, 1997

**Exhibit 2**

(continued)

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>Danish International Development Agency</b>					
New lives for ancient seeds	08/01/94-07/31/96	234	234		234
Utilization of wheat genetic resources	07/01/94-06/30/98	212	123	55	178
Support utilization of wheat genetic resources	07/01/94-06/30/98	75	36	25	61
<b>Total</b>		<b>521</b>	<b>393</b>	<b>80</b>	<b>473</b>
<b>Department for International Development, UK</b>					
Development and application of marker assisted transfer of <i>Fusarium moniliforme</i> ear rot resistance to susceptible highland maize	04/01/95-03/31/98	213	84	78	162
Crop establishment and reduced tillage activities in rice-wheat systems in the Indo-Gangetic Plains	04/01/96-03/31/99	192	51	55	106
Adaption to high temperature	04/01/94-12/31/96	308	308		308
Components of corn stunt disease	03/01/94-08/31/97	62	54	8	62
Lowland tropical maize	01/01/97-12/31/97	153		153	153
Mid-altitude maize	01/01/97-12/31/97	614		598	598
<b>Total</b>		<b>1,542</b>	<b>497</b>	<b>892</b>	<b>1,389</b>
<b>European Union</b>					
Policy	01/01/97-02/31/97	100	0	99	99
Latin America ecoregion	01/01/97-02/31/97	251	0	251	251
Latin America ecoregion, subtropical	01/01/97-02/31/97	33		33	33
Latin America ecoregion, highland	01/01/97-02/31/97	240	0	240	240
Information	01/01/97-02/31/97	540	0	540	540
Strengthening economics and policy research in national agricultural research systems (NARSs)	02/14/95-05/31/99	1,392 j	465	242	707
Strengthening wheat breeding and pathology research in NARSs	06/01/94-10/31/99	2,360 k	663	455	1,118
Maize and wheat improvement research network for SADC	06/03/94-03/31/99	4,380 l	1631	804	2,435
<b>Total</b>		<b>9,296</b>	<b>2,759</b>	<b>2,664</b>	<b>5,423</b>
<b>Ford Foundation</b>					
Support for a regional research and training program in Latin America in sustainable agricultural development	04/01/94-06/30/96	209	209		209
<b>France, Government of</b>					
Disease resistance	01/01/97-12/31/97	45		49	49
Pathology (maize)	01/01/97-12/31/97	95		95	95
Genety diversity	01/01/97-12/31/97	24		24	24
Minimum tillage agronomy, Mexico	01/01/97-12/31/97	111 m		70	70
Molecular genetics of maize and wheat	01/01/97-12/31/97	88		90	90
Associate Expert to study apomixis	01/01/97-07/10/98	195		97	97
<b>Total</b>		<b>558</b>	<b>0</b>	<b>425</b>	<b>425</b>

## Core Restricted and Core Special Projects Pledges and Expenses

**Exhibit 2**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

(continued)

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the period from January 1 to December 31, 1997

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>Germany, Government of</b>					
Genetic analysis, resistance against insects	07/01/94-05/31/96	112	112		112
Adaption of maize to acid, aluminium-toxic soils	01/01/96-12/31/98	248	90	108	198
Developing <i>Striga</i> control strategies for cropping systems in Kenya	01/01/95-12/31/99	324 n	232	118	350
Utilization of the genotypic variability of V A M	05/15/94-04/31/97	660	646	99	745
Development and improvement of heterotically responsive maize gene pools in eastern Africa	01/01/97-12/31/99	545 o		58	58
Accelerating adoption of PERC practices, maize	01/01/97-12/31/99	537 p		192	192
<b>Total</b>		<b>2,426</b>	<b>1,080</b>	<b>575</b>	<b>1,655</b>
<b>Grains Research and Development Corporation (Australia)</b>					
Efficient introduction of CIMMYT germplasm to Australian breeding programs	06/01/94-05/31/96	104 q	88		88
Sprout tolerant wheat germplasm and resistance to Russian wheat aphid	07/01/97-06/30/02	15 r		20	20
Diagnostic tools for genetic resources analysis	10/01/96-06/30/97	37 s/*		37	37
Protecting the Australian wheat industry from Karnal bunt	07/01/97-06/30/02	463 t		116	116
<b>Total</b>		<b>619</b>	<b>88</b>	<b>173</b>	<b>261</b>
<b>Inter-American Development Bank</b>					
Bread wheat breeding, Southern Cone	01/01/96-12/31/97	1,200	600	600	1,200
Improving stunt resistance in maize mgmt. research and training	02/03/95-02/02/98	500	183	248	431
Maize in acid soils in Latin America	09/01/97-12/31/00	750		275	275
Incorporating technology spillovers in Latin America	09/01/97-12/31/00	750		17	17
<b>Total</b>		<b>3,200</b>	<b>783</b>	<b>1,140</b>	<b>1,923</b>
<b>International Centre for Research in Agroforestry</b>					
<i>Striga</i> in maize	07/01/95-03/31/98	153	102	50	152
Training activities	07/01/95-06/30/97	130	130		130
<b>Total</b>		<b>283</b>	<b>232</b>	<b>50</b>	<b>282</b>
<b>International Development Research Centre</b>					
Maize genetic diversity in Mexico	01/01/97-12/31/98	183		58	58
<b>International Food Policy Research Institute</b>					
Enhancing micronutrients in maize grain	05/01/96-04/30/97	39	4	38	42
Analysis visual scoring for deficiency symptoms and growth	05/01/96-08/31/98	78 *	18	38	56
Policies affecting maize production in Mesoamerica	11/15/96-04/15/97	5		5	5
<b>Total</b>		<b>122</b>	<b>22</b>	<b>81</b>	<b>103</b>
<b>International Fund for Agricultural Development</b>					
	06/01/95-12/31/00	1,211	294	240	534
<b>Islamic Republic of Iran, Government of</b>					
High yielding varieties resistant to cereal diseases	01/01/96-12/31/97	311	4	307	311
Improvement of maize and triticale	01/01/89-12/31/97	482	461	23	484
<b>Total</b>		<b>793</b>	<b>465</b>	<b>330</b>	<b>795</b>

**Core Restricted and Core Special Projects Pledges and Expenses**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
 Centro Internacional de Mejoramiento de Maíz y Trigo, International  
 For the period from January 1 to December 31, 1997

**Exhibit 2**

(continued)

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>Italy, Government of</b>					
Barley yellow dwarf virus, phase II	01/01/96-12/31/97	169 *	86	83	169
<b>International Plant Genetic Resources Institute</b>					
International crop information system (ICIS)	05/01/96-12/15/97	100	35	52	87
System-wide information network for genetic resources	12/22/96-03/31/98	70	70		70
<b>Total</b>		<b>170</b>	<b>105</b>	<b>52</b>	<b>157</b>
<b>Japan, Government of</b>					
Cafeteria, building	N/A	438	404	15	419
Fellowships program	N/A	1,329	1,270	32	1302
<b>Total</b>		<b>1,767</b>	<b>1,674</b>	<b>47</b>	<b>1,721</b>
<b>Korea, Republic of</b>					
Rural development administration (RDA)	03/01/96-03/21/98	43	11	24	35
<b>Leverhulme Trust, The</b>					
Apomixis, the small farmer's friend	09/01/95-08/31/97	114	69	45	114
<b>Mexico, Government of</b>					
Rainfed wheat improvement	01/01/97-12/31/97	50		50	50
Genetic resources research	01/01/97-12/31/97	40		40	40
Highland maize improvement	01/01/97-12/31/97	50		50	50
Research in Mexico	01/01/97-12/31/97	30		30	30
Field work in the Altiplano and Yaqui Valley	01/01/97-12/31/97	10		7	7
Research on apomixis	01/01/97-12/31/97	20		15	15
<b>Total</b>		<b>200</b>		<b>192</b>	<b>192</b>
<b>Ministry of Foreign Affairs, Netherlands</b>					
Maize biotechnology, Zimbabwe	03/01/97-12/31/00	724		101	101
Maize biotechnology, Kenya	03/01/97-12/31/00	703		114	114
<b>Total</b>		<b>1,427</b>		<b>215</b>	<b>215</b>
<b>Monsanto Company</b>					
Wheat Program hybrid wheat research	01/01/97-12/31/99	280		75	75
<b>National Institute of Agriculture Research Uruguay</b>					
Wheat for sustainable agriculture in the Southern Cone	01/01/94-12/31/98	420	234	110	344
<b>Netherlands, Government of</b>					
Base research support and Asian research support	01/01/97-12/31/97	152 u		152	152
Drought and salt stress in wheat	11/01/94-10/31/97	218	171	47	218
<b>Total</b>		<b>370</b>	<b>171</b>	<b>199</b>	<b>370</b>
<b>Norwegian Ministry of Foreign Affairs</b>					
Fellowships	01/01/97-12/31/97	280		19	19
<b>OPEC Fund for International Development</b>					
Streak virus of early maturing of maize	07/01/97-06/30/98	70		43	43
<b>Republic of South Africa</b>					
Maize systems in South Africa	01/01/97-12/31-97	50		28	28

## Core Restricted and Core Special Projects Pledges and Expenses

**Exhibit 2**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

(continued)

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the period from January 1 to December 31, 1997

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>Rockefeller Foundation</b>					
Integrated approach to assessing soil fertility and climatic interactions in pilot maize-producing areas of Kenya	02/01/94-05/31/98	131	86	14	100
Maize database in Kenya	06/01/94-05/31/98	150	130	1	131
Soil fertility of southern Africa	07/01/94-09/30/98	835	471	201	672
Improvement of grain weevil resistance in maize for southern Africa	01/01/96-12/31/00	129	6	11	17
Evaluation of nitrogen-use efficient and other maize genotypes under smallholder soils and management conditions in Zimbabwe	01/01/96-06/30/98	24	2	8	10
Maize production areas in East Africa	12/01/96-11/30/97	97 *		19	19
Improving resistance to <i>Striga</i> in African maize	01/01/97-12/31/99	240		55	55
Developing herbicide-resistant African maize for <i>Striga</i> control	01/01/97-12/31/99	180		56	56
<i>Striga hermonthica</i> resistance from teosinte to maize	06/01/97-05/31/00	66		1	1
<b>Total</b>		<b>1,852</b>	<b>695</b>	<b>366</b>	<b>1,061</b>
<b>Spain, Government of</b>					
Durum wheat research project	01/01/96-12/31/97	160	80	80	160
<b>Stanford University</b>					
Nitrogen fertilizer management in Mexico	06/30/95-05/30/98	71	27	15	42
<b>Swedish International Development Cooperation Agency</b>					
Sustainable maize and wheat cropping system in the South	12/01/96-11/30/97	75 *		74	74
<b>Sweden, Government of</b>					
AMS, East Africa	12/01/97-11/30/00	22		22	22
<b>Switzerland, Government of</b>					
Regional program for Central America and the Caribbean	01/01/95-12/31/98	1,93	981	447	1,428
Evaluation and application of molecular probes for incorporating alien-derived resistance to barley yellow dwarf virus (BYDV) into bread wheats	04/01/96-04/30/98	208	60	41	101
Strengthening social science and regional networking in the PRM in Central America	01/10/95-09/30/98	239	143	93	236
Increasing the tolerance of maize in southern Africa to drought and low soil fertility	01/01/96-12/31/99	1,450	181	385	566
Molecular markers for drought tolerance	05/01/93-06/30/96	260	260		260
Role of intellectual property rights in the design of International Agricultural Research Cooperation	11/15/96-12/31/97	90 *		86	86
<b>Total</b>		<b>4,181</b>	<b>1,625</b>	<b>1,052</b>	<b>2,677</b>
<b>Tropical Agriculture Research Center, Japan</b>					
Wheat improvement through biotechnology	12/31/93-12/31/97	91 *	69	25	94
<b>The Nippon Foundation</b>					
Increasing the availability of quality protein maize (QPM)	03/01/97-03/31/01	1,250		218	218

## Core Restricted and Core Special Projects Pledges and Expenses

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
 Centro Internacional de Mejoramiento de Maíz y Trigo, International  
 For the period from January 1 to December 31, 1997

**Exhibit 2**

(continued)

(US\$ 000s)

Donor and Program/Project	Grant Period (mo/day/yr)	Grant Pledged	Expenditures		
			Prior Years	Current Year	Total
<b>United Nations Development Programme</b>					
Development of new stress-resistant maize genetic resources	07/01/90-12/30/96	6,609	6,608		6,608
Reducing maize losses to insect pests	01/01/93-12/31/98	5,389	3,210	997	4,207
<b>Total</b>		<b>11,998</b>	<b>9,818</b>	<b>997</b>	<b>10,815</b>
<b>United States Agency for International Development</b>					
Regenerate maize accessions stored in national germplasm banks in Latin America and the Caribbean	09/20/91-09/30/96	320	321		321
The Whole Family Wheat Production Training Program	01/01/97-12/31/99	42		42	42
Rice-wheat program in Nepal	01/31/91-07/31/97	191	161	36	197
<b>Total</b>		<b>553</b>	<b>482</b>	<b>78</b>	<b>560</b>
<b>United States Department of Agriculture</b>					
Regeneration of maize landrace collections in Central and South America	07/26/96-05/26/98	198	26	121	147
Fertilization, irrigation, and trace gas fluxes	07/01/94-06/30/97	171	129	42	171
Evaluation of wheat germplasm for resistance to Karnal bunt disease	06/09/97-08/31/99	42		18	18
Selection of plants for drought	05/10/97-05/10/00	94		15	15
Nitrogen management	07/01/95-06/30/97	20	20		20
Karnal bunt field evaluation	07/01/95-06/30/97	20	22		22
Control of downy mildew in maize in Egypt	05/15/97-05/15/01	44		15	15
<b>Total</b>		<b>589</b>	<b>197</b>	<b>211</b>	<b>408</b>
<b>United States Department of Agriculture (Africa)</b>					
AMS, East Africa	12/01/97-11/30/00	1,800		18	18
<b>Wisconsin University</b>	01/01/97-12/31/97	51		51	51
<b>Miscellaneous Training and Research Grants</b>	N/A	N/A		1	1
<b>Total Core Restricted and Core Special Projects</b>		<b>67,893</b>	<b>34,483</b>	<b>12,869</b>	<b>47,352</b>

Notes: Although projects marked with an asterisk (\*) have an initiation date prior to 1997, the effective date for income and expenses was 1997. The columns "Grant Period" and "Grant Pledged" are for information only.

a Equivalent to A\$ 126,000

b Equivalent to A\$ 122,700

c Equivalent to A\$ 223,885

d Equivalent to A\$ 900,000

e Equivalent to A\$ 124,909

f Equivalent to CAD\$ 4,600,000

g Equivalent to CAD\$ 4,750,000

h Equivalent to CAD\$ 150,000

i Equivalent to CAD\$ 8,273,915

j Equivalent to ECU\$ 1'150,000, ETB 8'602,460

k Equivalent to ECU\$ 1'950,000, ETB 14'586,780

l Equivalent to ECU\$ 3'880,000, Zimb 35,660,188

m Equivalent to FF\$ 1,750,000, plus remainder from 1996

n Equivalent to DM\$ 548,007

o Equivalent to DM\$ 900,000

p Equivalent to DM\$ 885,431

q Equivalent to A\$ 142,870

r Equivalent to A\$ 20,000

s Equivalent to A\$ 50,000

t Equivalent to A\$ 598,027

u Equivalent to DFL\$ 300,000

N/A = Not applicable.



**Schedule of Fixed Assets****Exhibit 3**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.  
 Centro Internacional de Mejoramiento de Maíz y Trigo, International  
 For the year ended December 31, 1997

(US\$ 000s)

	Balance January 1	Additions	1997 Transfers	Disposal	Balance December 31
<b>I. Cost</b>					
A. Land and Buildings					
Land	836	-	-	-	836
Buildings	12,922	257	-	-	13,179
<b>Subtotal</b>	<b>13,758</b>	<b>257</b>	<b>-</b>	<b>-</b>	<b>14,015</b>
B. Furnishing and Equipment					
Farming	5,056	57	-	(74)	5,039
Laboratory and Scientific	2,769	111	-	(36)	2,844
Office	1,176	18	-	(25)	1,169
Auxiliary Units	92	-	-	0	92
Computers	3,675	254	3	(121)	3,811
Vehicles	4,711	429	176	(233)	5,083
Other Assets	80	1	-	0	81
Fixed Assets in Transit	181	20	(181)	0	20
<b>Subtotal</b>	<b>17,740</b>	<b>890</b>	<b>(2)</b>	<b>(489)</b>	<b>18,139</b>
<b>Total Cost</b>	<b>31,498</b>	<b>1,147</b>	<b>(2)</b>	<b>(489)</b>	<b>32,154</b>
<b>II. Accumulated Depreciation</b>					
Buildings	6,255	328	-	-	6,583
Furnishing and Equipment	10,902	1,076	0	(375)	11,603
<b>Total Accumulated Depreciation</b>	<b>17,157</b>	<b>1,404</b>	<b>0</b>	<b>(375)</b>	<b>18,186</b>
<b>III. Net Book Value</b>					
Land and Buildings	7,503	(71)	-	-	7,432
Furnishing and Equipment	6,838	(186)	(2)	(114)	6,536
<b>Total Net Book Value</b>	<b>14,341</b>	<b>(257)</b>	<b>(2)</b>	<b>(114)</b>	<b>13,968</b>

**Schedule of Other Income****Exhibit 4**

Centro Internacional de Mejoramiento de Maíz y Trigo, A.C.

Centro Internacional de Mejoramiento de Maíz y Trigo, International

For the year ended December 31, 1997 and 1996

(US\$ 000s)

	1997	1996
<b>Other Income:</b>		
Experimental Stations	-	20
Restaurant	184	192
Snack Bar	47	44
Laundry	27	28
Housing	389	427
Other Assets Sales	-	62
Other	259	-
Interest Earned	250	456
Tax Recovery	583	616
Revenues from In-Trust Accounts Management	43	39
<b>Total Other Income</b>	<b>1,782</b>	<b>1,884</b>

